

## **Curriculum Vitae**

### **Philip Ballinger, Ph.D., S.T.D.**

Email: [philipb5@usc.edu](mailto:philipb5@usc.edu) or [philipba@uw.edu](mailto:philipba@uw.edu)

### **University Administrative Positions Held**

- **Special Advisor to the Presidential Scholars Initiative**  
University of Washington (6/1/20 to present)
- **Associate Vice Provost for Enrollment Management**  
University of Washington (9/1/13 until 3/2/20)
- **Assistant Vice President for Enrollment and Director of Admissions,**  
University of Washington (10/1/09 - 8/31/13)
- **Director of Admissions,** University of Washington (7/1/03 - 9/30/09)
- **Dean of Admission and Records,** Gonzaga University (6/1/97 - 6/1/99)
- **Dean of Admission,** Gonzaga University (11/9/92 - 6/27/03)
- **Associate Dean of Admission,** Gonzaga University (6/1/90 - 11/8/92)
- **Assistant Dean of Admission,** Gonzaga University (10/3/88 - 6/1/90)

### **Educational Background**

**1998 – Doctor (Ph.D.) in Theology (S.T.D.),** magna cum laude (*Louvain, Belgium*)

The doctoral degree(s), granted in religious studies/theology, was attained with cross-disciplinary emphases in literature and linguistics. The doctoral research topic was the theological aesthetic of Gerard Manley Hopkins. The board of examiners included T. Merrigan (Louvain, theology), I. Ker (Oxford, theology and literature), J. Haers (Louvain, theology), and K. Davidse (Louvain, linguistics). The dissertation, “*The Poem as Sacrament -- the Theological Aesthetic of Gerard Manley Hopkins,*” was defended magna cum laude on December 7, 1998 and selected for publication.

**1984 -- S.T.L.** magna cum laude (*Louvain*)

**1982 -- M.A.** in Religious Studies magna cum laude (*Louvain*)

**1982 -- S.T.B.** magna cum laude (*Louvain*)

**1981 -- B.A.** in Religious Studies cum laude (*Louvain*)

**1979 -- B.A.** in Philosophy summa cum laude (*College Seminary of St. Pius X*)

### **Additional Education**

**1994-99** -- Extensive research work in Gonzaga University’s Hopkins Collection.

**1993-94** – Doctoral-level courses in Educational Leadership at Gonzaga University.

**1976-84** -- I have studied Latin, Greek, Hebrew, French, Italian, and Spanish. My language work included a summer of intensive French studies at the University of Bordeaux (1980) and a summer of Spanish studies at Heritage College in Toppenish, Washington (1983).

## **Publications and Presentations**

### **Books**

The Poem as Sacrament: The Theological Aesthetic of Gerard Manley Hopkins. Grand Rapids: WM. B. Eerdmans Publishing Co., 2000.

### **Articles and Chapters**

- "Reflections on the Topic of Transparency." The College Board. New York: The College Board, 2010
- "The Uses and Misuses of Standardized Testing in College Admissions and Beyond." Teachers College Record, edited by Gary Natriello, Jeff Franks, and Lyn Corno. New York: Teachers College, Columbia University, 2008.
- "Why and How Socio-Economic Factors Should be Used in Selective College Admissions." Chapter contribution in Key Issues in Enrollment: New Directions in Student Services, edited by Thomas Crady and James Sumner. Jossey-Bass: San Francisco, 2007.
- "Saving Imagination." Essay contribution in College Unranked: Ending the College Admissions Frenzy. Cambridge: Harvard University Press, 2005.
- "Gerard Manley Hopkins and Sacramental Poetry." The Gonzaga Catholic Studies Review 1 (2003): 41-52.
- "Hopkins and Duns Scotus -- The Rarest-Veined Unraveller." Charter (2002).
- "A Comprehensive Hopkins Bibliography." Published on the Gerard Manley Hopkins website at [www.creighton.edu/~dcallon/Hopkins](http://www.creighton.edu/~dcallon/Hopkins) in 2001.
- "Created to Praise: Gerard Manley Hopkins and Ignatius of Loyola." Louvain Studies 22 (1997): 153-80.
- "Ruskin, Hopkins' Silent Don." Studies 85 (1996):116-24.

### **Reviews**

- Book review on Mary Elizabeth Moore's Ministering with the Earth in Catholic Issues (2001).
- Book review on John Navone's Enjoying God's Beauty in Catholic Issues (2000).
- Book review on Francis Fennell's Rereading Hopkins: Selected New Essays in Studies 86 (1997): 185-89.
- Book review on David Downes' Hopkins' Achieved Self in Studies 86 (1997):183-85.
- "Review Article: Franco Marucci's The Fine Delight that Fathers Thought" in Studies 85 (1996): 195-97.

### **Editorials**

- "College Selection Should Be an Educational Experience." Essay for The Chronicle of Higher Education, February 25, 2005, p. B37.
- "What about High School Rankings?" Pacific Northwest Association for College Admission Counseling Newsletter, Winter 2005.

## Presentations, Workshops, and Invited Papers

- "What Do Zip Codes Have to Do with It? Taking an Asset Approach to Admissions." Session presentation offered on November 11, 2019 at the APLU Conference in San Diego.
- "Big Trends in University Admission, and What They Mean for the EARCOS Community," East Asia Council of Schools Conference, Kuala Lumpur, Malaysia, October 27, 2018.
- Presenter at University of Southern California Rossier School of Education's Center for Enrollment Research, Policy, and Practice (CERPP) Conference, "Student Selection: Art, Science & Emerging Trends," Marina del Rey, California, January 23, 2017.
- Participant and Presenter for the World Leading Schools Association (WLSA) Conferences on Admission Systems in the U.S. held in Shanghai, Kunming, Nanning, and Beijing, China, May 28-June 2, 2016.
- La Trobe University's Career Practitioners' Seminar Keynote Speaker, "Rethinking College Admissions," La Trobe University, Melbourne, Australia, May 12, 2016.
- Admission Leadership Council (ALC) Regional Seminar Keynote Speaker, "Demographics, Enrollment Trends, and National Challenges – an Enrollment Loco Moco," Lakeside School, Seattle, Washington, May 4, 2016.
- Washington Council on Dual Credit Conference Keynote Speaker, "Dual Credit Data and Trends at the University of Washington," Pierce College-Puyallup, February 26, 2016.
- Participant and Presenter for the World Leading Schools Association (WLSA) Conferences on Admission Systems in the U.S. held in Shanghai, Xi'an, and Changsha, China, June 8-12, 2015.
- Participant in the Harvard Graduate School of Education's *Making Caring Common Project's* exploratory meeting on how colleges might strengthen the role of the college admission process in developing character, especially ethical character, in high school students. The participants included Derek Bok and Howard Gardner, and took place at Harvard on November 3, 2014.
- "College Admission: Cultivating New Strategies to Boost Diversity." Presenter at the College Board National Forum in Las Vegas, Nevada on October 28, 2014.
- "Recruiting International Students with Cambridge International Credentials." Conference session offered at NACAC National Conference in Toronto, Ontario on September 20, 2013.
- "NACAC International Recruiting Commission: Recommendations, Implications and Future Considerations." Conference session offered at NACAC National Conference in Toronto, Ontario on September 19, 2013.
- "International Recruiting at Western Universities: New Approaches." Presenter at College Board Western Regional Forum in San Diego, California, February 22, 2013.
- "Perspectives on Concurrent Enrollment." Presenter at the National Alliance of Concurrent Enrollment Partnerships in Seattle, Washington on October 29, 2012.
- "Leveling the Playing Field: Reflections on the Possible Use of Socio-Economic Factors in the Admission Practices of Independent Schools." Keynote address at SSATB Regional Conference given at Lakeside School on May 14, 2012.
- "Communicating the Message in the 'New Normal' Environment." Plenary Session Presenter and Moderator at the College Board Colloquium on January 9, 2012 in Newport Beach, California.
- "The Spirituality of Poetry." Two-part adult education series offered in January, 2011 at St. Thomas Episcopal Church in Medina, Washington.
- "Laying the Framework for Change in College Admissions." Co-presenter at University of Southern California Center for Enrollment Policy, Research and Practice conference on 'The Case for Change in College Admissions'. Presented in Los Angeles, January 28, 2011.
- "Success in AP." Conference session offered at NACAC National Conference in St. Louis, Missouri on October 2, 2010.
- "Net Price Transparency." Presenter at Chief Enrollment Officers' Forum at the NACAC National Conference in St. Louis, Missouri on September 30, 2010.
- "Diversity in a Time of Fiscal Adversity." Co-presenter at conference sponsored by the Diversity Research Institute at the University of Washington on April 27, 2010.
- "Looking Out for Number One: Institutional Self-Interest and the Public Good." Plenary session at the College Board Colloquium on January 14, 2009 in Delray Beach, Florida.

- "Reconnecting Merit and the Mission of Higher Education: Innovative Frameworks and Strategies." Plenary session presented with Lani Guinier, Deborah Bial, and Colin Diver at the national conference on 'The Future of Diversity and Opportunity in Higher Education' on December 4, 2008 at Rutgers University, New Brunswick, New Jersey.
- "Changing Demographics and Institutional Preparation." Plenary Presentation given to the NACAC Representatives Assembly at the NACAC National Conference in Seattle, Washington on Sept. 24, 2008.
- College Board Summer Institute Presenter on "Diversity and College Admissions." July 31, 2008, University of San Diego.
- College Board Summer Institute Presenter on "Demographics, College Admissions, and the Public Good." July 30, 2008, University of San Diego.
- "Adjusting Enrollment Strategies to the West's Changing Demographics." Plenary Session at the 2008 PNACAC Conference in Spokane, Washington.
- "Achieving Diversity When the People Have Spoken." 2008 College Board Western Regional Forum, Newport Beach.
- "From Sect to Religion: the Rise of Christianity." Three-part adult education series offered in January, 2008 at St. Thomas Episcopal Church in Medina, Washington.
- "Achieving Diversity When the People Have Spoken." 2007 College Board National Forum, New York City.
- "The Swinging Pendulum: Another Look at Merit-Based Aid." 2007 College Board National Forum, New York City.
- "NACAC Commission on the Use of Standardized Tests in Undergraduate Admission Report." 2007 NACAC National Conference in Austin, Texas.
- "Admissions in the 21<sup>st</sup> Century." 2007 College Board Western Regional Forum, San Francisco.
- "The Aid Arms Race: How to Diffuse the Merit-Based Bomb." 2007 College Board Western Regional Forum, San Francisco.
- "Early Christian Texts – Nag Hammadi and the New Testament." Three-part adult education series offered in January, 2007 at St. Thomas Episcopal Church in Medina, Washington.
- "Financial Aid and Awarding Policy." College Board Summer Institute Presentation, July 25, 2006, at the University of California-Santa Cruz.
- "Diversity and Enrollment." College Board Summer Institute Presentation, July 24, 2006, at the University of California-Santa Cruz.
- "College Preparation and Admission: Getting into the College of Your Choice." A presentation at the National Conference of State Legislatures in Seattle, Washington on August 18, 2005.
- PNACAC Summer Institute Presenter on "Selective College Admissions in 2010." August 5, 2005 at Seattle University.
- College Board Summer Institute Presenter on "Affirmative Action." July 26, 2005 at the University of California-Santa Cruz.
- College Board Summer Institute Presenter on "Financial Aid and Tuition Policy." July 25, 2005 at the University of California-Santa Cruz.
- PNACAC Summer Institute Presenter on "Mentoring and Training New Admission Professionals." August 12, 2004 at Seattle University.
- PNACAC Summer Institute Presenter on "Shaping a Class." August 11, 2004 at Seattle University.
- PNACAC Summer Institute Presenter on "Admissions Practices: The Rules and Then Some." August 11, 2004 at Seattle University.
- College Board Summer Institute Presenter on "The Student Interview." July 28, 2004 at the University of California-Santa Cruz.
- College Board Summer Institute Presenter on "Financial Aid 101." July 27, 2004 at the University of California-Santa Cruz.

- NACAC National Conference Panelist on "College Unranked: College Presidents and Deans Speak Out for Education." October 2, 2003, at the Long Beach Convention Center.
- NACAC National Conference Presenter on "Using SAT Essays: Let Me Count the Ways." October 3, 2003, at the Long Beach Convention Center.
- College Board Summer Institute Presenter on "Financial Aid 101." July 30, 2003 at the University of California-Santa Cruz.
- College Board Summer Institute Presenter on "Reviewing High School Transcripts." July 28, 2003 at the University of California-Santa Cruz.
- PNACAC Regional Conference Presenter on "Early Decision Option and the NACAC Statement of Principles of Good Practice." Hosted at Gonzaga University on March 27, 2003.
- PNACAC Regional Conference Presenter on "Confidentiality in the College Counseling Process." Hosted at Gonzaga University on March 27, 2003.
- "Writing Good Letters of Recommendation." O'Dea High School Faculty Workshop on November 14, 2002, in Seattle, Washington.
- "*Quod omnes tangit...*" A presentation given at the National Jesuit Student Leadership Conference on August 11, 2001, in Spokane, Washington.
- "Marketing Jesuit Education." A plenary session presentation given at the Jesuit Advancement Administrators National Conference on June 19, 2001, at Loyola University, New Orleans.
- "Is Character Development a Legitimate College Outcome?" A paper presented at the HACAC (Hawaii Association of College Admission Counseling) Convention on May 5, 2001, in Honolulu.
- Workshop panelist on "Ethics and Admission Practices" at 2000 PNACAC (Pacific Northwest Association of College Admission Counseling) Conference.
- "Philip Ballinger on Scotus and Hopkins." A paper delivered on my behalf by Noel Barber, S.J. at the Gerard Manley Hopkins Society's 11th International Summer School (July, 1998) in Monasterevin, Ireland.
- "Grace and Human Nature." St. Stephen Episcopal Church Lenten Series in Spokane, Washington, 1998.
- "Authority in the Christian Tradition." St. Stephen Episcopal Church Lenten Series in Spokane, Washington, 1997.
- "Retention and Graduation at Gonzaga University and other Private Comprehensive Universities." Plenary presentation given to Gonzaga University community at the 1994 University Charette.
- "The History of Ecumenical Relations between the Anglican and Roman Catholic Churches." Presentation given at St. David Episcopal Church in Spokane, Washington, 1987.
- "The Ecumenical Movement." A presentation given to a general gathering of the St. Charles (Roman Catholic), St. David (Episcopalian), and St. Luke (Lutheran) communities in Spokane, Washington, 1986.
- "The Epochs of Church History." A four-part Lenten series given at St. Mary's Church in Spokane, Washington, 1985.

### **Teaching Positions Held**

- 2020-Present** – Adjunct Associate Professor, Rossier School of Education, University of Southern California
- 2006-Present** – Affiliate Faculty, Department of Comparative Religion, University of Washington.
- 2005-Present** – Instructor for University of Washington Honors Program.
- 2003** – Instructor for Gonzaga University Honors Program.

**2001-2003** -- Assistant Professor, Professional Studies, Gonzaga University.  
**1984-1992** -- Adjunct Instructor at Gonzaga University and Heritage College.

### **Professional and Academic Distinctions**

**2018** -- Consultant for U.S. Department of State's *Overseas School Project*. On-site school visits, evaluations, conference presentations, and consultations made in Kuala Lumpur, Malaysia.

**2018-2019** -- Co-Chair of AACRAO's national Criminal History and Disciplinary Notations in Applications Work Group

**2017-2029** -- Advisory Board Member for *the Making Caring Common Project's* 'Turning the Tide' research initiative, Harvard Graduate School of Education

**2013-2015** -- Member, Board of Trustees Executive Committee, the College Board.

**2013** -- Recipient of the College Board Western Regional Guidance and Admission Assembly Distinguished Service Award. The award recognizes "outstanding professional achievement, specifically significant contributions on behalf of students over time" and "those who have offered meritorious service to their profession and proven ability as a leader."

**2013-2017** -- Member, Board of Trustees, the College Board.

**2012-Present** -- Advisor/Faculty member, USC Center for Enrollment Research, Policy, and Practice (CERPP) Leadership in Enrollment Management Certificate Program

**2012-2013** -- Chair, NACAC Commission on International Student Recruitment

**2011-2012** -- Member of the Coca Cola Scholars Review and Selection Committee

**2011-2017** -- Chair-Elect, Chair, and Past-Chair of the National Guidance and Admission Assembly Council (GAAC) of the College Board

**2010-2019** -- Presidential Designee to the Faculty Council on Academic Standards

**2010-2012** -- KUALI Student Board of Directors

**2010-2011** -- Admission Consultant for U.S. Department of State's *Overseas School Project*. On-site school visits, evaluations, and consultations made in Bolivia, Brazil, Colombia, Paraguay, and Peru.

**2009-Present** -- University of Cambridge International Examinations Higher Education Advisory Council for the United States

**2009-2012** -- Inaugural Chair of the College Board's Advanced Placement Higher Education Advisory Committee

**2008** -- Recipient of PNACAC's 'Sister Shawn Marie Barry Distinguished Service to Youth Award'

**2008-2009** -- Selected as Dean for the College Board's Summer Institute on College Admissions and School Relations

**2007-2010** -- Elected member, National Guidance and Admission Assembly Council of the College Board (GAAC)

**2007-2008** -- Member of the College Board Task Force on Admissions in the 21<sup>st</sup> Century

**2007-2008** -- Member of the National Association of College Admission Counseling (NACAC) Commission on the Use of Standardized Testing in Undergraduate Admissions

**2006** -- Member of College Board Western Regional SAT Advisory Committee

**2005-2008** -- Member of the Pacific Northwest ACT Advisory Board

**2004-Present** -- Founding Member and Advisory Board Member of the Education Conservancy

**2003-2006** -- National Merit Corporation's Scholarship Selection Committee

**2003-2009** – Selected as Faculty Member for the College Board’s Summer Institute on College Admissions and School Relations (University of California, Santa Cruz and University of San Diego)

**2003-2005** – Faculty member of the Pacific Northwest Association of College Admission Counseling (PNACAC) Summer Institute (Seattle University)

**2002-2006** – Executive Committee, PNACAC – Chair, Admission Practices Committee

**1999** -- Selection of doctoral dissertation for publication as 1999’s *Louvain Theological and Pastoral Monograph*

**1998** -- Chair of the Conference of Jesuit Admission Directors (CJAD)

### **Membership in Professional Societies**

- Member of ACAOPU (Association of Chief Admission Officers of Public Universities)
- Member of ICORA (Interinstitutional Committee of Registrars and Admission Officers)
- Member of CJAD (Conference of Jesuit Admission Directors)
- Voting Member of the Pacific Northwest Association of College Admission Counseling
- Member of the Western Association of College Admission Counseling
- Member of the Hawaii Association of College Admission Counseling
- Voting Member of the National Association of College Admission Counseling
- Institutional Delegate to the College Board

### **University of Washington Service**

- Chair of President and Faculty Council-Appointed Enrollment Management Advisory Committee
- Co-Chair of the University Joint Policy Advisory Committee on Tuition, Access, Financial Aid, Enrollment, Retention, and Service Operations
- Member of President-Appointed University Student Retention Committee
- Chair of Provost-Appointed Enrollment and Retention Policy Advisory Committee
- Member of Provost-Appointed Direct Enrollment Committee
- Member of Provost-Appointed Activity-Based Budgeting Working Group
- Member of University Review Committee of Student Athlete Academic Services (part of NCAA review process)
- Member of the Office of the Superintendent of Public Instruction State Dual Enrollment Working Group
- Member of Provost-Appointed University Performance Agreement Working Group
- Member of the Task Group on ESL and English Proficiency
- Member of the Provost-Appointed Search Advisory Committee on the Vice President for Minority Affairs and Vice Provost for Diversity
- Member of Provost-Appointed Tuition and Fee Policy Advisory Committee
- Member of the Provost-Appointed Affordable Access and Financial Aid Policy Advisory Committee
- Member of the Provost-Appointed Student Services Operations Advisory Committee

- Member of the Provost-Appointed Committee on Improving the University of Washington Undergraduate Experience
- Member of the Athlete Financial Aid Review Committee
- Advisory Board Member for the NSF funded Northwest Engineering Talent Expansion Partnership (NW-ETEP)
- Member of Selection Committee for Director of First Year Programs
- Member of the Task Group on Enrollment Policies for Minors

### **Gonzaga University Service**

- Member of the Deans' Council
- Member of the Presidential Search Executive Committee
- Chair of the Admission Committee
- Member of the Academic Standing Committee
- Chair of the Financial Aid Director Search Committee
- Member of the Registrar Search Committee
- Member of the Academic Standards Committee
- Member of the Retention Committee
- Member of the University Accreditation Committee
- Member of the University Self-Study Group
- Member of the Professional Life Committee of the Council for Partnership in Mission
- Member of the Marketing Committee
- Member of Integrated Information System Selection Committee
- Presenter and Yearly Group Leader at University-Wide Charette
- Member of Classroom Improvement Committee
- Member of Strategic Planning Committee and Council
- Member of Budget Review and Reduction Committee
- Member of the Venture Fund Committee (University-wide entrepreneurial incentive group)
- Member of the Academic Vice-President Executive Search Committee
- Member of the Web Site Creation and Oversight Committee
- Mentor for Washington Education Foundation Scholars
- Chair of the Optimal Enrollment Strategic Planning Committee

### **Broader Community Service**

- Serving as the Paul Piggott Scholarship Foundation Scholarship Selection Committee Advisor (PACCAR, Inc.)

From 1984-present, I offered service to church communities through the following means:

- providing extensive adult education in the areas of early history of Christianity, development of beliefs, and spiritual traditions
- developing ecumenical relationships between church communities of different denominations

-- working as a member of the Greater Spokane Ecumenical Council  
-- serving as licensed homilist in the Episcopal Diocese of Spokane  
Current as of March 1, 2021